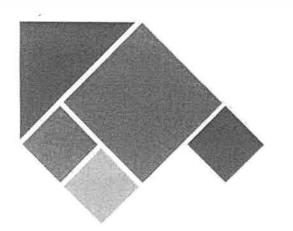
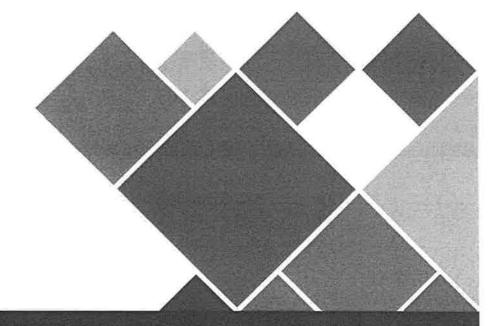
Item 1





Town of Weston OPEB Plan

2023 Valuation Results

Robert P. Lessard, ASA, FCA, MAAA, Enrolled Actuary
Consulting Actuary

February 8, 2024





Agenda



- Purpose of the Valuation
- Summary of Results
- Investment Return Assumption
- Mortality Assumption
- Other Assumptions
- Asset Valuation Method

Purpose of the Valuation



The ultimate cost of a pension plan is based primarily on the level of benefits promised by the plan. The pension fund's investment earnings serve to reduce the cost of plan benefits and expenses. Thus,

City's Ultimate cost = Benefits Paid + Expenses Incurred - Investment Return - Employee Contributions

Actuarial valuation utilizes an actuarial cost method to assign a portion of this "ultimate cost" to the budget year. The valuation does not determine the cost of the plan but is a tool used to determine the appropriate level of Town contributions.

Actuarially determined employer contribution (ADEC) developed from the valuation is comprised of two components: amortization of unfunded liability (10-year amortization; currently an offset since the plan is over 100% funded) and normal cost (assignment of benefits "earned" for the budget year).

Summary of Results - Overview



- Plan has begun paying benefits out of the trust
- Liability gain of approximately \$2.98 million
 - Decrease in retirees for Town and BOE Cert from prior valuation
 - Decrease due to BOE premium changes
- Asset loss in relation to 5.50% interest assumption
 - Actual market returns for FYE 2022 and FYE 2023 were -14.1% and 8.1%, respectively
- Assumption changes led to a \$0.53 million liability increase
 - Reset of healthcare trend rates assumption
- FYE 2025 ADEC is \$71K (\$110K for FYE 2023)

Summary of Results – Executive Summary





| | July 1, 2023 | July 1, 2021 | | |
|---|--------------|--------------|--|--|
| Number of members | | | | |
| Active members | 381 | 379 | | |
| Retired members and dependents | 31_ | 42 | | |
| Total | 412 | 421 | | |
| Covered employee payroll | 35,593,050 | 33,380,531 | | |
| Average plan salary | 93,420 | 88,075 | | |
| Actuarial present value of future benefits | 10,973,078 | 13,122,973 | | |
| Actuarial accrued liability | 8,804,101 | 10,789,936 | | |
| Plan assets | | | | |
| Market value of assets | 11,060,235 | 12,347,928 | | |
| Actuarial value of assets | 11,060,235 | 12,347,928 | | |
| Unfunded accrued liability | (2,256,134) | (1,557,992) | | |
| Funded ratio | 125.6% | 114.4% | | |
| Actuarially determined employer contribution (ADEC) | | | | |
| Fiscal year ending | 2025 | 2023 | | |
| ADEC | 71,000 | 110,000 | | |
| Fiscal year ending | 2026 | 2024 | | |
| ADEC | 78,000 | 117,000 | | |

Summary of Results - Unfunded Accrued Liability USI





| | July 1, 2023 | July 1, 2021 |
|--|--------------|--------------|
| Actuarial accrued liability for active members | | |
| Members under age 65 | \$3,292,470 | \$3,422,438 |
| Members over age 65 | 719,382 | 919,473 |
| Dependents under age 65 | 460,348 | 411,970 |
| Dependents over age 65 | 6,580 | 5,900 |
| Total | 4,478,780 | 4,759,781 |
| Actuarial accrued liability for inactive members | | |
| Members under age 65 | 263,461 | 356,248 |
| Members over age 65 | 2,731,096 | 3,802,780 |
| Dependents under age 65 | 136,538 | 266,314 |
| Dependents over age 65 | 1,194,226 | 1,604,813 |
| Total | 4,325,321 | 6,030,155 |
| Total actuarial accrued liability | 8,804,101 | 10,789,936 |
| Actuarial value of assets | 11,060,235 | 12,347,928 |
| Unfunded accrued liability | (2,256,134) | (1,557,992) |
| Funded ratio | 125.6% | 114.4% |

Summary of Results - ADEC





| | July 1, 2 | 023 | July 1, 2 | 2021 |
|--|------------------|--------------------|--------------------|-----------------------|
| | Cost | Percent of payroll | Cost | Percent of payroll |
| Town's normal cost | \$238,205 | 0.7% | \$244,594 | 0.7% |
| Amortization of unfunded accrued liability* | (176,033) | 0.5%_ | (144,400) | -0.4% |
| Contribution before adjustment as of the valuation date Contribution rounded to nearest \$1,000 | 62,172 62,000 | 0.2% | 100,194 100,000 | 0.3% |
| Estimated valuation year payroll for actives not yet at 100% assumed retirement age | 35,593,050 | | 33,130,119 | |
| Fiscal year ending | 2025 | | 2023 | |
| Adjustment for interest and inflation | 9,000 | | 10,000 | |
| Actuarially determined employer contribution | 71,000 | | 110,000 | |
| Expected benefit payments | 485,000 | | 581,000 | |
| Fiscal year ending | 2026 | | 2024 | |
| Adjustment for interest and inflation | 7,000 | | 7,000 | |
| Actuarially determined employer contribution | 78,000 | | 117,000 | |
| Expected benefit payments | 478,000 | | 660,000 | |

^{*}The negative amortization installment cannot exceed the Town's normal cost

Investment Return Assumption



- Assumption should be supported by plan's current investment strategy, based on expected long-term real returns (20 to 30-year horizon) and target allocation of investments
- Investment return assumption has an inflation component, which coincides with Social Security long-term (75-year horizon) assumed annual CPI increase of 2.40% (2023 OASDI Trustees Report)
- Median investment return assumption for funded OPEB plans (2023 H&H/USICG survey based on FYE 2022 CAFRs) is 6.50%
- 53% percent of OPEB plans are unfunded
- For funded plans using an OPEB trust, the average funded ratio is 36.5%
- Plan's investment return assumption is currently 5.50%, and plan's funded ratio is 125.6% (was 114.4% in 2021)

Mortality Assumption



- Plan uses Pub-2010 mortality with Scale MP-2021, the latest public retirement mortality study released by the Society of Actuaries
- Pub-2010 mortality tables were released in 2019 and are based on a study of public plan data only
 - Public data was not previously incorporated into mortality studies
- Scale MP-2021 assumes that mortality rates will improve into the future
 - The MP table is updated annually, though new tables were not released for 2022 or 2023
- Distinct studies were done for general employees, public safety and teachers to generate the Pub-2010 tables
- Separate tables are used for retirees, beneficiaries and disabilities
- All of the tables referenced above are sex-distinct

Other Assumptions





- Participants assumed to "decrement" out of active employee status due to termination, disability, retirement or death
 - The rates for each assumption vary by age and/or service
- Payroll growth assumption is consistent with inflation
- Healthcare cost trend rates assume that costs increase over time
- Marriage assumptions for percentage of married participants and difference in spousal age (varies by department)
- Assumption for percentage of actives that elect medical coverage upon retirement (varies by department)
- Actuarial assumptions are tied to plan experience, industry norms and/or standard tables generated from published actuarial studies

Asset Valuation Method





- Majority of OPEB plans currently use actuarial value of assets equal to the market value of assets
- Alternatively, the majority of pension plans phase in recognition of market gains and losses over time
- Most common "smoothing" period is 5 years
- Actuarial smoothing of assets provides less volatile returns from year to year, making it easier to plan from a budgeting perspective
- Current trend towards asset smoothing for OPEB plans

Item 2



February 8, 2024

TO: Board of Financne

FROM: Phillip Cross, Director of Finance and Operations

SUBJECT: December Financial Report for FY 2023-24

Financial Summary

Below is the year- to-date financial summary for the period ended December 31, 2023.

| Object Series | Adjusted Budget | YTD Actuals | Encumbrance | Anticipated | Total Projected Expenditures | Available Balance | Previous Month Balance | Month over Month Change |
|-----------------------------------|--------------------|----------------|---------------|---------------------|------------------------------------|----------------------|------------------------------|-------------------------------|
| Salaries (1000's) | 35,291,095 | 14,555,939 | 19,279,689 | 1,082,021 | 34,917,649 | 373,446 | 326,837 | 46,609 |
| Benefits (2000's) | 10,267,746 | 5,467,349 | 5,088,383 | (644,022) | 9,911,710 | 356,036 | 101,822 | 254,215 |
| Professional Services (3000's) | 1,561,743 | 532,698 | 1,198,838 | 177 ,7 27.77 | 1,909,263 | (347,521) | (347,521) | ÷ |
| Property Services (4000s) | 2,143,534 | 862,986 | 973,713 | 306,835.12 | 2,143,534 | | į, | 3 |
| Other Services (5000s) | 6,721,993 | 3,835,897 | 2,594,689 | 207,650 | 6,638,236 | 83,757 | (34,167) | 117,924 |
| Supplies (6000s) | 2,848,163 | 1,236,817 | 1,545.741 | 369,474 | 3,152,031 | (303,869) | - | (303,869. |
| Equipment (7000s) | 182,091 | 164,085 | 18,006 | 45,862 | 227,953 | (45,862) | | (45,862, |
| Other Objects (8000s) | 123,195 | 92,795 | 22,447 | 7,953 | 123,195 | * | | |
| Revenue (9000s) | (1,194,505) | (315,346) | 8,300 | (1,079,468) | (1,386,454) | 191,949 | 191,949 | |
| Total | \$ 57,945,055 | \$26,433,221 | \$ 30,729,805 | \$ 474,093 | \$ 57,637,118 | 307,937 | \$238,919 | \$69,01 |

Month over Month Changes:

The month over month change is \$69,017.

The breakdown of the changes are as follows:

Salaries - \$46,609

- Extended FML paid from the sick bank account \$9,649
- Stipends Programs that did not run because of low interest and coaching turnover savings -\$25,652
- Miscellaneous salary adjustment \$11,309

Benefits - \$254,215

Pension contribution – In March the Comptroller's Office notified us that the employer
contribution rate for the current fiscal year would be 19.57%. In June, the Comptroller Office
notified us and other municipalities that because of recent legislative changes to the CMERS
plan, the employer contribution will be reduced to 15.85%. We anticipate that the reduced rate
will result in a saving of \$254,215.

Other Services - \$117,924

- SPED Transportation —A change in the placement of a student will result in a savings of \$74,499.
- Athletic Transportation We have not needed supplemental transportation as First Student has
 provided transportation for athletics for the period ending December \$43,435.

FY24-25 Budget Mitigation

To mitigate the fiscal year 2025 budget the following items will be purchased from the anticipated FY23-24 surplus:

FY 24-25 Budget Mitigation:

| Description | Am | ount |
|--|--------|---------|
| Supplies | | |
| Core Reading Program | | 287,345 |
| <u>Books</u> | | |
| Textbooks | | 16,524 |
| Equipment | | |
| PLTW Course Equipment | 14,680 | |
| Science | 9,482 | |
| Music | 4,200 | |
| VEX V5 Robotics Upgrade Kits | 17,500 | 4 |
| —————————————————————————————————————— | | 45,862 |
| Grand Total | | 349,731 |

Surplus

As we have discussed previously, there are multiple unanticipated factors contributing to the surplus that were unknown during budget deliberations. Below is a summary of those items:

FY 24 - Surplus Analysis

| Description | Amo | unt |
|--|-----------|------------|
| Unanticipated Savings | | |
| Salary Savings (Turnover, FML) | 237,742 | |
| Salary - Behavioral support services to be | | |
| provided provided by third party | 233,099 | |
| Health Insurance | 107,058 | |
| CMERS contribution rate reduction | 254,215 | |
| Other Insurance Savings (LAP) | 3,916 | |
| Transportation Credits | 25,495 | |
| Transportation other | 74,605 | |
| Pre-K & Non-resident Tuition | 150,551 | |
| Medicaid Reimbursement | 15,902 | |
| Total unanticipated Savings | | 1,102,583 |
| <u>Offsets</u> | | |
| New Posistion - Security Supervisor | (97,395) | |
| Professional Services | (347,520) | |
| FY24-25 Operating Budget Mitigation | (349,731) | |
| Total Offsets | | (794,646) |
| Total | | \$ 307,937 |

Internal Services Fund

Dental claims and fees are in-line with historical averages.

WESTON PUBLIC SCHOOLS INTERNAL SERVICES FUND FOR HEALTH BENEFITS PROGRAM

| Fiscal Year Ended | | | 2024 |
|----------------------------|--------------------|----|---------|
| STATEMENT OF REVENUE | S AND EXPENDITURES | | |
| Fund Balance -July 1, 2023 | * | \$ | 418,466 |
| Revenues: | | | |
| General Fund | | \$ | 434,330 |
| Reimbursements | | \$ | - 2 |
| Total Contributions | | \$ | 434,330 |
| | | | |
| Total Revenues (A) | | S | 434,33 |
| Actual Claims: | | | |
| Delta Dental: | | | |
| Claims | | S | 411,98 |
| Administrative Fees | | \$ | 22,35 |
| Total Dental Claims (B) | | S | 434,33 |
| Net Change (A-B) | | \$ | |
| Projected Fund balance Jun | 20 2024 | S | 418,46 |

| Dental- Actual Claims | & Fees |
|----------------------------|------------------|
| Month | Claims & Fees |
| July | 33,350 |
| August | 40,186 |
| September | 20,239 |
| October | 28,564 |
| November | 34,292 |
| December | 26,288 |
| Total | \$ 182,919 |
| Actual YTD Spend Rate | 42.1% |
| Theoretical YTD Spend Rate | 50.0% |
| YTD Theoretical variance % | -7.9% |
| | |

WESTON PUBLIC SCHOOLS FYE 24 FINANCIAL REPORT

As of December 31, 2023

| D | - | | r | 4 | - |
|--------|--------|---|----|---|---|
| Period | G. | 0 | r. | | Z |

| 2020-2021 | 2021-2022 | 2000 2000 | | | | | | | | | | |
|---------------------|---------------------|---------------------|----------------|------------------------------------|-----------------------|---------------------|--------------------|------------------------|--------------------|--------------------|------------------------------------|-----------------------|
| 2020-2021 | 2021-2022 | 2022-2023 | | | | | | 2023- | 2024 | | | 1000 |
| Year-End Expense | Year-End Expense | Year-End Expense | Object Code | Description | Adopted Budget | Budget Transfers | Adjusted Budget | YTD Expended | Encumbered | Anticipated | Expended & Encumbered To EOY | Balance Available |
| | | | | Salaries & Wages (1000s) | | | | | | | | |
| 2,721,241 | 2.881.354 | 2,854.614 | | Administrators | 3,289,372 | 40.000 | 3,329,372 | 1,679,396 | 1,675,865 | | 3.355.262 | (25,889 |
| 13,925,352 | 14,465,388 | 14,827,266 | | General Ed. Teachers | 15,410,044 | | 15,410,044 | 6,052,382 | 9,168,723 | | 15,221,105 | 188,939 |
| 2,372,055 | 2,303,563 | 2,522,780 | | Special Ed. Teachers | 2.419.305 | | 2,419,305 | 911.290 | 1,471,673 | | 2,382,962 | 36,343 |
| 1,031,899 | 983,206 | 1,021,018 | | Guidance | 1,071,301 | (80.193) | 991,108 | 369,132 | 579,191 | | 948,323 | 42,785 |
| 503,136 | 468,881 | 397,172 | | Psychologist | 418,788 | :*: | 418,788 | 161,072 | 257,716 | | 418,788 | |
| 162,383 | 202,927 | 353,558 | 1115 | Social Worker | 382,038 | 80,193 | 462,231 | 179,678 | 281,724 | - | 461,402 | 829 |
| 555,781 | 543,134 | 539,131 | 1116 | Speech & Hearing | 605,719 | - | 605.719 | 224,495 | 297,720 | | 522,215 | 83.504 |
| 1,046,642 | 1.184,208 | 887,328 | 1117 | Academic Assistants | 1.207.351 | 59,724 | 1,267,075 | 504,382 | 770,601 | - | 1,274,983 | 77.908 |
| 210,287 | 169,686 | 110,854 | 1118 | Talented & Gifted | 119,448 | (59,724) | 59,724 | 22,971 | 36,753 | - W | 59,724 | |
| 412,193 | 403.577 | 400,239 | 1119 | Library/Media | 430,504 | | 430,504 | 175,674 | 282,535 | | 458,209 | (27,703 |
| 47,413 | 46,587 | 57,886 | 1135 | Transition Coordinator | 66,427 | | 66,427 | 25,549 | 40,878 | - | 66,427 | |
| 785,011 | 832,301 | 847,138 | 1139 | Certified Stipends | 952,246 | | 952,246 | 341.768 | 127,471 | 457,355 | 926,594 | 25,652 |
| 577,980 | 574,562 | 651,668 | 1140 | Academic Leader (CIL's) | 1,011,911 | | 1.011,911 | 388,877 | 589,340 | - | 978,218 | 33,693 |
| 1.779 | 2.650 | 1.852 | 1141 | Mentor Teacher | 3,000 | | 3,000 | 50 | | 2,950 | 3,000 | |
| 277,908 | 187,872 | 113,090 | 1142 | Behavioral Analyst | 233,099 | | 233.099 | | | - | | 233,099 |
| 45.069 | 45,835 | 58,267 | 1145 | English Language Learner | 83,614 | | 83,614 | 27,117 | 43,387 | - | 70,504 | 13,110 |
| 24,676,129 | S 25,295,731 | \$ 25,643,861 | | Sub-Total Certifled Salaries | S 27,704,167 8.03% | \$ 40,000 | \$ 27.744,167 | \$ 11,063,834 39.9% | | \$ 460,305 1.7% | \$ 27,147,717 97.9% | 596,450 2.19 |
| | | | | Other Certified Salaries | | | | | | | | |
| 28,996 | 45,700 | 40,788 | | Homebound Tutor | 44,500 | | 44.500 | 8,355 | | 36,145 | 44,500 | |
| | | | | Degree Level Change | 44,390 | | 44,390 | • | - | | | 44,390 |
| 164,963 | 278.078 | 246,814 | | Substitute Teacher | 178.801 | 100 | 178,801 | 77,692 | 27,950 | 73,159 | 178,801 | · · |
| 243,990 | 212,521 | 189,064 | | Summer Work -Certified Staff | 180,408 | | 180,408 | 127,152 | | 53,256 | 180,408 | 787 |
| 106,600 | 99,315 | 127,403 | | Building Substitutes | 203,175 | | 203,175 | 61,165 | 105,245 | 36,765 | 203,175 | - |
| 608,730 | 295,291 | 385,336 | | Long term Substitute | 118,000 | | 118,000 | 62.894 | 14.039 | 41,068 | 118,000 | |
| A . | (a | | 1160 | Turnover Savings | (170,000) | - | 1170,0001 | Ar . | | | 0 | (170,000 |
| 1,153,278 | S 930,904 | \$ 989,404 | | Sub-Total Other Certified Salaries | S 599,274 | \$ | \$ 599,274 | \$ 337,259 56.3% | S 147,234 24.6% | S 240,392 40,1% | \$ 724,884 121.0% | \$ (125,610 -21,0° |

| | | | | | WESTON PUB FYE 24 FINAN | | | * | | | | | |
|------------|--------------|--------------|-----------------------------|------------------------------------|----------------------------|------|-----------|--------------|--------------------|--|--------------|--|-----------|
| | | | | | As of Decen | - | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | Period: | 10 0 | 12 | | | | | | |
| | | | | | | - | | | | | | | |
| 2020-2021 | 2021-2022 | 2022-2023 | | | - | 1 | | | 2022 | -2024 | | | |
| 2020 2027 | 2021-2022 | 2022-2023 | E = | | | - | | | 2023 | -2024 | | - | |
| Year-End | Year-End | Year-End | Object | | Adopted | | Budget | Adjusted | YTD | | | Expended & Encumbered | Balance |
| Expense | Ехрепяе | Expense | Code | Description | Budget | 1 | Transfers | Budget | Expended | Encumbered | Anticipated | To EOY | Available |
| | | | | Non-Certified Salaries | | 1- | | | | | | | |
| 373,111 | 381,506 | 413,013 | 1210 | Non-Cert, Supervisors | 399,26 | 2 | - | 399,263 | 241,989 | 254,669 | | 496,658 | (97_39) |
| 234,060 | 223,520 | 213,706 | | Nurses | 231,33 | | 6,981 | 238.317 | 99,993 | 138,324 | - | 238,317 | 197,39. |
| 297,217 | 306,924 | 247,373 | | Occupational & Physical Therapists | 318,97 | | 6,385 | 325,355 | 114,131 | 211,224 | | 325,355 | |
| 1,199,438 | 1,140,104 | 1,156,839 | | Administrative Support | 1,245,72 | | 53,677 | 1.299.403 | 589,982 | 706,145 | 3,276 | 1,299,403 | |
| 1.837.631 | 1,767,360 | 1,697,360 | | Para Educators | 1,754,08 | | 141,928 | 1.896,012 | 807,958 | 1.079,706 | 8,348 | 1,896,012 | |
| 129,307 | 146,862 | 156,413 | | Bus Aides | 147,29 | | - 111725 | 147,297 | 56,537 | 7,017,100 | 90,760 | 147,297 | |
| 600,663 | 485,773 | | 1235 | Technicians | 495,83 | | 13,924 | 509,760 | 246,731 | 263,028 | | 509,760 | |
| 61,157 | 61,996 | | | Vocational Specialist | 63,81 | | 1,915 | 65,733 | 27,161 | 38,572 | | 65.733 | */ |
| 246,331 | 247,175 | | | Safety Monitors | 292.18 | | 5,341 | 297,525 | 119,430 | 146,376 | 31,718 | 297,525 | |
| 509,851 | 506,491 | 513,999 | | Custodians | 515.13 | | 17.225 | 532.355 | 249,684 | 282,672 | | 532,355 | |
| 492,769 | 460.027 | 477,370 | 1261 | Maintenance Mechanics & Grounds | 531,33 | 5 | 13,232 | 544,567 | 254,978 | 289,066 | 522 | 544,567 | |
| 74,781 | 84,86) | 90,458 | 1269 | Athletic Support Staff | 114,32 | 5 | 74 | 114,325 | 41,229 | 38.848 | 34,249 | 114,325 | - |
| 182,698 | 197,442 | 192,939 | 1280 | Non Certified Stipends | 197.15 | 5 | - | 197,155 | 85,358 | 57,690 | 54,107 | 197,155 | 12 |
| 6,239,015 | \$ 6,010,040 | \$ 5,982,771 | | Sub-Total Non-Certified Salaries | \$ 6,306,45 | 8 5 | 260,607 | \$ 6,567,065 | | | | | \$ (97,39 |
| | | | | Other New Children Colors | | +- | | | 44.7% | 53.4% | 3.4% | 101.5% | 5ـا- |
| | | | 10101100 | Other Non-Citified Salaries | | - | | | - | - | | | |
| 28,910 | 47,199 | 39,524 | 1213/122 3/1 2 33 | Non-Certified Substitutes | 47,50 | 0 | | 47,500 | 13,376 | 2,559 | 31,565 | 47,500 | |
| | | | 1212/22 | 1 | | | | | | | | | |
| | | | 38/42/52 | | | - | | | | | | | |
| 135,970 | 176,085 | 199,553 | | Overtime | 203,70 | | | 203,700 | 107,061 | · · | 96,639 | 203,700 | |
| 104,948 | 127,252 | 114,912 | | Summer Work-Non-Cert. | 129,31 | | | 129,388 | 99,248 | - | 30,140 | 129,388 | |
| | | | 1270 | Salary Differential | 300,60 | _ | (300,607) | e 200 con | £ 210 69£ | 6 7.650 | \$ 158,343 | \$ 380,588 | |
| 269,828 | \$ 350,536 | \$ 353,986 | | Sub-Total Other Salaries | \$ 681,19 | 5 5 | (300,607) | \$ 380,588 | 5 219,685 57.7% | | | \$ 380,588 100.0% | 0.0 |
| 22 220 250 | g 32 597 211 | S 32,970,025 | | TOTAL SALARIES | \$ 35,291,09 | 5 | | S 35,291,895 | \$ 14,555,939 | 5 19,279,689 | \$ 1,082,021 | 5 34,917,649 | \$ 373.44 |
| 32.338.250 | 3 34.387.211 | 3 32,970,025 | - | TOTAL SALARIES | 7.04 | | | 3 33,471,073 | 41.29 | of the same of the | | No. of the last of | 1,1 |

WESTON PUBLIC SCHOOLS FYE 24 FINANCIAL REPORT As of December 31, 2023

Period: 6 of 12

| 2020-2021 | 2021-2022 | 2022-2023 | | | | | | 2023 | 2024 | | | |
|---------------------|---------------------|---------------------|----------------|---|-------------------|---------------------|--------------------|-----------------|--------------|-------------|------------------------------------|----------------------|
| | i - | | | | | | | 2023 | 2024 | | - | |
| Year-End Expense | Year-End Expense | Year-End Expense | Object Code | Description | Adopted Budget | Budget Transfers | Adjusted Budget | YTD Expended | Encumbered | Anticipated | Expended & Encumbered To EOY | Balance Available |
| | | | | Benefits (2000's) | | | | | | | | |
| 8,324,773 | 8,412,125 | 9,202,598 | 2000 | Health Insurance | 8,789,192 | - | 8.789,192 | 4,885,043 | 3,776,182 | | 8,661,225 | 127.96 |
| (1,437,860) | (1,508,844) | (1,705,489) | 2022 | Premium Cost Share | (1,437,949) | | (1.437.949) | (635,032) | 5,770,102 | (782,008) | (1,417,040) | (20.90 |
| 562,991 | 540.802 | 548,959 | 2001 | Social Security | 433,234 | | 433,234 | 242,962 | 190,273 | (752,330) | 433.234 | (20,98 |
| 464,653 | 465,667 | 471,544 | | Medicare | 560,567 | 7.0 | 560,567 | 202,902 | 357,665 | | 560,567 | ÷ |
| 175,279 | 175,275 | 175,214 | | Workers Compensation | 175.214 | | 175,214 | 180,451 | 337,003 | | 180,451 | (5,23 |
| 56,973 | 25,494 | 14,660 | | Unemployment Compensation | 60,000 | | 60,000 | 852 | 35,000 | 24,148 | 60,000 | 12,02 |
| 468,582 | 149,718 | 130,080 | | Early Retirement Incentive | - | | 00,000 | 652 | 33,000 | 67,170 | 00,000 | - |
| 1,072,998 | 1,177,822 | 1,328,122 | | Pension Contributions | 1,489,387 | | 1,489,387 | 537,104 | 698,069 | | 1,235,173 | 254,21 |
| 75,005 | 83,227 | 91,124 | | Tuition Reimbursement | 85,500 | | 85,500 | 337,104 | 078,007 | 85,500 | 85,500 | 234,21 |
| 63,528 | 63,952 | 63,051 | | Life & Disability Insurance | 67,600 | | 67,600 | 35,261 | 31,194 | 1,145 | 67,600 | |
| 86,591 | 105,506 | 56,400 | | Sick Bank | 45,000 | | 45,000 | 17,807 | 31,154 | 27,193 | 45,000 | - |
| \$9.913.513 | \$9.690.744 | \$10,376,262 | | TOTAL BENEFITS | \$10,267,746 | | \$10,267,746 | \$5,467,349 | \$5.088.383 | (\$644.022) | \$9,911,710 | \$356.036 |
| | | | | | -1.05% | | | 53.2% | | -6.3% | 96.5% | 3.47 |
| | | | | Professional & Technical Services (3000s) | | | | | | | | |
| 174,773 | 545,611 | 504,232 | 3210 | Contracted Services Educational | 285,176 | | 285,176 | 167,119 | 465,578 | | 632,696 | 1347.52 |
| 139,888 | 128,921 | 149,405 | 3220-21 | Consulting Services | 174,835 | | 174.835 | 54,657 | 71,099 | 49,079 | 174,835 | |
| 89,901 | 123,549 | 75,937 | | Testing | 94,270 | _ | 94,270 | 27,145 | 5,975 | 61,150 | 94,270 | |
| 210,355 | 6,158 | 106,990 | | Other Pupil Services | 292,400 | | 292,400 | 72,131 | 208,869 | 11,400 | 292,400 | - |
| 220.134 | 64,991 | 66,056 | | Management Services | 47,243 | 2 | 47,243 | 20,215 | 17,556 | 9,472 | 47,243 | 40 |
| 2,015 | 1.775 | 2,064 | | License Fees-Facilities | 3,500 | 97 | 3,500 | 3,077 | 240 | 183 | 3,500 | |
| 204,996 | 245.731 | 232,999 | | Legal Fees-SPED | 240,000 | _ | 240,000 | 74,452 | 165,548 | | 240,000 | |
| 164,948 | 167,193 | 187,860 | 3306 | Legal Fees- Districtwide | 150,000 | | 150.000 | 59,204 | 110,796 | (20,000) | 150,000 | |
| 83,425 | 95,138 | 106,091 | | Police/Fire | 117,799 | | 117,799 | 27,802 | 78,046 | 11,951 | 117,799 | ** |
| 72,208 | 67,382 | 67,685 | 3309 | Professional Technical Services | 102,978 | | 102.978 | 26,895 | 21.589 | 54,494 | 102,978 | |
| 21,917 | 49,966 | 41,996 | 3310 | Sports Officials | 53,542 | | 53,542 | | 53,542 | | 53,542 | |
| 1.384,560 | \$ 1,496,415 | \$ 1,541,315 | | TOTAL PROF. & TECH SERVICES | S 1,561,743 | s - | S 1,561,743 | \$ 532,698 | \$ 1,198,838 | \$ 177,728 | \$ 1,909,263 | 5 (347.5 |
| | | | | | | | | | | | | |

| | | | | | WESTON PUBLI | C SCHOOLS | | | | | | |
|---------------------|---------------------|---------------------|----------------|--------------------------------|-------------------|---------------------|--------------------|-----------------|------------|-------------|------------------------------------|----------------------|
| | | | | | YE 24 FINANCI | IAL REPORT | | | | | | |
| | | | | | As of December | er 31, 2023 | | | | | | |
| | | | | | Period: 6 | of 12 | | | | | | |
| | - | | | | | | | | | | | |
| 2020-2021 | 2021-2022 | 2022-2023 | - | | 2023-2024 | | | | | | | |
| Year-End Expense | Year-End Expense | Year-End Expense | Object Code | Description | Adopted Budget | Budget Transfers | Adjusted Budget | YTD Expended | Encumbered | Anticipated | Expended & Encumbered To EOY | Balance Available |
| | | | | Property Services (4000s) | - | | | | | | | |
| 848,529 | 859,036 | 907,204 | 4200 | Cleaning Services | 979,576 | | 979,576 | 484.588 | 484,588 | 10,400 | 979,576 | |
| 39,855 | 48,405 | 50,825 | | Rubbish Removal | 67,547 | | 67,547 | 27,465 | 34,727 | 5,355 | 67,547 | |
| 68,301 | 122,591 | 82,370 | 4302 | Equipment Repairs | 165,551 | | 165,551 | 28,517 | 44.916 | 92,118 | 165,551 | |
| 155,864 | 164,029 | 184,530 | 4400 | Equipment Rental | 164,217 | - | 164,217 | 69,775 | 98,525 | (4,083) | 164,217 | |
| 121,171 | 74,770 | 213,171 | 4500 | Repair Allowance | 150,000 | - | 150,000 | 23,635 | 36,559 | 89.805 | 150,000 | - |
| 64,302 | 29,913 | 30.182 | 4514 | Fire Alarm System | 32,000 | | 32,000 | 34,402 | 9,028 | (11,430) | 32,000 | |
| 167,812 | 172,720 | 201,994 | 4518 | Sewer System Plant Maintenance | 144,795 | | 144,795 | 23,103 | 121,692 | | 144,795 | |
| 145,229 | 171,669 | 205,809 | 4520 | Service Contracts | 166,899 | 78 | 166.899 | 92,993 | 62,922 | 10,984 | 166,899 | |
| 58,389 | 61,247 | 93,203 | 4530 | Parks & Recreation | 77,759 | - 4 | 77,759 | | 62,000 | 15,759 | 77,759 | |
| 12,703 | 16,959 | 39,271 | 4540 | Athletic Facilities Repairs | 59,500 | | 59.500 | 18,550 | 15,180 | 25,770 | 59,500 | |
| 151,315 | 186,270 | 195,029 | 4541 | Contracted Services | 89,300 | - | 89,300 | 24,859 | 3,576 | 60,865 | 89,300 | |
| 53.702 | 122,304 | 109,755 | 4600 | Special Projects | | | | | | | * | |
| 9,450 | 2,366 | 11,275 | 4604 | Snow Plowing | 10,500 | 16(_) | 10.500 | | | 10,500 | 10,500 | |
| 81,552 | 138,631 | 35,888 | 4701 | Security System Monitoring | 35,890 | (4) | 35.890 | 35,100 | | 790 | 35.890 | |
| 1.978,173 | \$ 2,170,908 | \$ 2,360,505 | | TOTAL PROPERTY SERVICES | \$ 2,143,534 | 5 | \$ 2,143,534 | \$ 862,986 | \$ 973,713 | \$ 306,835 | 5 2,143,534 | S - |
| | | | | | | | | 40.3% | 45,4% | 14.3% | 100,0% | 0.0 |

WESTON PUBLIC SCHOOLS **FYE 24 FINANCIAL REPORT** As of December 31, 2023 Period: 6 of 12 2020-2021 2021-2022 2022-2023 2023-2024 Expended & Year-End Year-End Object Year-End Adopted Budget Adjusted YTD Encumbered Bulance Expense Expense Expense Code Description Budget Transfera Budget Expended Encumbered Anticipated To EOY Available Other Services (5000s) 1,509,158 1,589,157 1,592,600 5100 Regular Transportation 1,687,804 1,687,804 1.683,219 47.904 1,731,123 . 490,473 729,788 843.911 5101 SPED Transportation 1,010,779 1,010,779 518,787 417,493 936,280 74,499 54,105 96,953 218,024 5104 Athletic Transportation 175,062 . 175,062 24,100 45,100 62,437 131,637 43,425 1,537 12,802 . 5105 Extra-Curricular Transportation 15,497 15,497 263 14.769 15,497 465 . 67,457 104,190 160,181 5112 Diesel & Gasoline 115,670 . 115,670 32,171 87.155 115,670 (3,656 41 89,784 103,321 128,142 5200 General Liability Insurance 142,980 142,980 136,003 6.977 . 136,003 16.650 15.525 14,400 5202 Athletic Insurance 14,400 . 14,400 15,008 15,008 . . 97,536 104,154 100,707 5205 Property Insurance 109,362 . 109,362 106,579 106,579 2,783 87,620 5300 Communications 89,975 87,714 94,106 . 94,106 34,657 53,260 6.189 94.106 27,469 5400 Postage 30,801 30.990 29,383 29.383 . 14,704 10,493 4,185 29,383 . 2.592 4.440 853 5500 Advertising 4.000 • 4.000 668 300 3,032 4,000 14,386 17,176 16,962 5501 Printing 24,437 24,437 4.015 -11,211 9,211 24.437 1.528.352 2.007.688 2.367.437 5600 Out of District Tuition 2,335,763 2.335,763 985,299 1,146,058 -204,405 2,335,763 1,044,742 923,345 1,063,918 5601 Tuition Settlements 903,461 903,461 244,666 • 773,772 (114,977 903,461 . 286,110 5605 Tuition - ESS Contract . 100 29,716 15.346 41,076 5800 Travel & Conference 42,227 42.227 42,227 . 25,373 4,843 12,011 . 6,106 3,163 3,803 5801 Mileage Reimbursement 10,430 10,430 1,243 9.187 10,430 . . 3,190 2.349 5,684 5900 6,632 Other Purchased Services 6.632 1,946 3,829 857 6,632 . 83,757 5,358,780 5 5.835.649 \$ 6.689.130 TOTAL OTHER SERVICES 6,721,993 \$ 6.721,993 \$ 3,835,897 5 2,594,689 \$ 207.650 5 6.638.236 \$ 38,6% 57.1% 3.1% 98.8% 1,2% Supplies & Materials (6000's) 418,014 395,832 884.656 6110 Materials 547,140 547,140 185,874 361,267 287,344 834,485 . 17,064 22,091 36,390 32,908 9,966 6120 Office Materials 32,908 13,609 9,333 32,908 ıjın 63,982 136,447 184.684 174,050 6130 Maintenance Materials 181,624 181,624 67,282 50,361 181,624 . . 78,348 37,883 71,587 95,137 6131 Custodial Materials 78.348 47,907 21,398 9,043 78,348 . . 12,891 16,815 21,943 6132 Security Materials 17.184 17,184 17,817 2,337 (2.971 17,184 . 489,133 522.319 517.581 6140 Software 566.868 566,868 527,339 39,889 566,868 . 324,134 196,324 98.833 6410 Books 103,552 103,552 38,585 64,967 16,524 120,077 (16,524) . 358,623 388,111 325,229 6510 Heating Oil 454,796 454,796 99,297 355,499 454,796 • .

862,742

3,000

2.848.163 5

705,182

1,431

722,884

2,500,801 \$ 2.522,725 \$

2,079

482,463

2,639,172

2,890

6520

6530 Propane

Electricity

TOTAL SUPPLIES & MATERIALS

862,742

3.000

2.848.163 \$

*

.

\$

242,298

452

1.236,817 S

43.4%

620,444

2,348

54.3%

1.545.741 3

862,742

3,152,031

3,000

110.7%

(303.869

-10.7

.

200

369,474 5

13.0%

| | | | | | WESTON PUBL | | | | | | | | |
|---------------------|---------------------|---------------------|----------------|-------------------------------|-------------------|--------------------|---|--------------------|----------------------|--------------------------|----------------------|---|----------------------|
| | | | | | FYE 24 FINANC | | | | | | | | |
| | | | - | | As of Decemb | | | | | | | | |
| | | | | | Period: 6 | of 12 | | | | | | | |
| | | | | | | | | | | | | | |
| 2022 2024 | 0001 0000 | | | | | | | | | | | | |
| 2020-2021 | 2021-2022 | 2022-2023 | 0 | | | 100 | | | 2023- | -2024 | | | |
| Year-End Expense | Year-End Expense | Year-End Expense | Object Code | Description | Adopted Budget | Budget Transfer | | Adjusted Budget | YTD Expended | Encumbered | Anticipated | Expended & Encumbered To EOY | Balance Available |
| | | - | | Equipment (7000's) | | | | | | | | | |
| 629,991 | 541,176 | 192,826 | 7300 | Equipment (7000'S) | 182.091 | | - | 182,091 | 164.006 | 18 805 | 45.062 | 000.000 | |
| 629,991 | | | 7200 | TOTAL EQUIPMENT | \$ 182.091 | | | | 164,085 S 164,085 | 18,006 \$ 18,006 | 45,862 \$45,862 | 227,953 \$ 227,953 | (45,86. |
| 025,551 | 5 341,170 | B 172,020 | | TOTAL EQUILIDENT | 3 102,071 | 3 | - | 8 162,091 | 90.1% | | | | |
| | | | - | | | - | | | 90,1% | 9,9% | 25,2% | 125.2% | -25.2 |
| | | | | Other Objects (8000's) | | | - | | | | | | |
| 80,424 | 87,211 | 87,938 | 8100 | Dues, Fees and Memberships | 97,850 | | | 97,850 | 75,599 | 8,059 | 14,193 | 97.850 | |
| 20,110 | 24,317 | 32,434 | | Other Objects | 25,345 | | | 25,345 | 17,196 | | 16,239) | 25,345 | |
| 100,534 | \$ 111,528 | 5 120.372 | | TOTAL OTHER OBJECTS | \$ 123,195 | | | | | | | | |
| | | | | | | | | | 75,3% | | 6.5% | 100.0% | 0.0 |
| | | | | | | | | | 102210 | 10,210 | 0.074 | 100,070 | 0.0 |
| | | | | Revenue Offset (9000's) | | | | | | | | | |
| (22,498) | (29,042) | (29,462) | 9200 | Technology Revenue | (29,903) | | | (29,903) | (29,903) | - | 327 | (29,903) | - |
| 161,920) | (73,800) | [74,800] | 9201 | Participation Fees, Athletics | (63,761) | | | (63.761) | (60,100) | 8,300 | (11.961) | (63,761) | |
| 2 | (18,350) | (21,680) | | Gate Receipts, Athletics | (14,000) | | | (14,000) | (7,120) | | (6,880) | (14,000) | ~ |
| (134,377) | (77,445) | (89,987) | | Transportation Credits | - 2 | | | | (25,495) | | | (25,495) | 25,49 |
| (859,340) | (812,440) | (928,213) | | Excess Cost SPED | (787,045) | | _ | (787,045) | * | | 1787_0451 | (787,045) | - |
| (74,625) | (79,561) | (121,242) | | Pre School Tuitien | (64,062) | 1 | | (64,062) | (91,000) | | (69,930) | (160,935) | 96,86 |
| (76,283) | (75,981) | (119,873) | E | 7 Non-Resident Tuition | (87,478) | | _ | (87,478) | 179,8251 | - | (61,336) | (141,161) | 53,68 |
| G7.8L31 | (19,878) | (61,203) | 8- | Revenue from Town for Fields | (42,681) | | | (42,681) | (i.e.) | | 642,681) | (42,681) | - |
| (11,000) | (40,000 | (30,800) | | Parking Fees | (31,050) | | - | (31,050) | | - | (31,050) | (31,050) | |
| (14,161) | (46,050) | (42,223) | | Theater Receipts | (51,025) | | - | (51,025) | | | (51,025) | 151,025) | - |
| | - | | | 2 Facility Use Rental | (17.500) | | - | (17,590) | 13.1 (500) | - | (17-500) | (17,500) | 15.00 |
| (6.815) | (4.768) | (14.336) | 921 | Medicaid Revenue | (S1,194,505) | 7 | | (\$1.194.505) | (21,902) | \$8.300 | (81,079,408) | (\$1,386,454) | 15,90 \$ 191,94 |
| (\$1,298,832) | (\$1,277,316) | (\$1.533,828) | - | Total Revenue Offset | (\$1,194,505) | 1 | - | (31,194,305) | (\$315,346) | The second second second | CONTRACTOR OF STREET | the Real Property lies and the last lies. | |
| | | | - | - | - | | - | | 26.4% | -0.7% | 90.4% | 116.1% | -16.1 |
| 52.905.769 | \$ \$3,679,039 | \$ 55,355,779 | | GRAND TOTAL | \$ 57.945.055 | S | | \$ 57.945.055 | \$ 26.433.221 | \$ 30,729,805 | \$ 474,093 | \$ 57,637,118 | \$307.93 |
| 320,001.03 | | | | | 1 | | | | | | | | |
| | | | 1 | | | | | | 45.62% | 53.03% | 0.82% | 99.47% | 0.5 |

Item 3



Weston Road Paving Project Document for Discussion

Presented to the Board of Finance 2/8/24

Summary

- Road Surface Rating (RSR) is a numerical rating index (0-100) which is used to describe the general
 condition of a roadway segment. This analysis was done for the Town of Weston by the Beta
 Group (October 2023). This rating system serves to prioritize road paving initiatives for
 municipalities.
- Analysis of approximately 82 miles of town roads revealed that the weighted average (by road mileage) RSR for Weston is 66 with 37% of the roads requiring either major or minor rehabilitation at a cost estimate of \$12.45m to address all current road conditions.
- A multi-year approach is required to address the outstanding road issues. Road conditions were
 organized into RSR bands to develop a prioritization of the paving work to be done and a multiyear plan is proposed (draft for discussion) to address the outstanding road issues.
- By prioritizing the roads requiring major and minor rehabilitation in the next four years, we can
 achieve an RSR rating or >80 which puts the town in a position where a disciplined road
 maintenance plan going forward will require modest funds to keep our roads in good to excellent
 condition.

Rating the Conditions of the Weston Roads

- Road Surface Rating (RSR) is a numerical rating index (0-100) which is used to describe the general condition of a roadway segment. This analysis was done for the Town of Weston by the Beta Group. Rating system serves to prioritize road paving initiatives for municipalities.
 - **RSR 0-50:** Road surface in poor to fair condition (potholes, loose pavement, multiple repairs, alligatoring of pavement, cracks throughout) requiring major rehabilitation.
 - RSR 50-65: Road surface in fair condition (pothole repairs, cracks, alligatoring of pavement) requiring minor rehabilitation.
 - RSR 65-80: Road surface in good condition where preventative maintenance in recommended.
 - RSR 80-90: Road surface in good to excellent condition where routine maintenance is recommended
 - RSR 90-100: Road surface is in excellent condition where no maintenance is recommended.
- Beta Group analyzed all roads in the Town of Weston in October 2023. The purpose was to create a roadmap for prioritizing road work. By performing timely maintenance on the roadway, it has been shown that it will avoid costly repairs down the road.

The State of Weston Roads

- The weighted average (by road mileage) RSR for Weston is 66 with 37% of the roads requiring either major or minor rehabilitation.
- The estimated cost of addressing all roads is estimated at \$12.45 million; all work must be carefully prioritized and planned over several years.
- Disciplined and timely ongoing maintenance is essential given the cost/mile differential between maintaining good roads and rehabilitating roads that have been neglected.

| a a | Low RSR Band | High RSR Band | Length (Miles) | RSR (weigthed) | % | Cost (\$m) | Cost/mile (\$,000) |
|--------------------------|-----------------|------------------|-------------------|-------------------|-------|------------|-----------------------|
| Major Rehabilitation | 0 | 50 | 16.6 | 36 | 20% | 8.06 | 487.0 |
| Minor Rehabilitation | 50 | 65 | 14.2 | 58 | 17% | 2.21 | 156.2 |
| Preventative Maintenance | 65 | 80 | 22.9 | 69 | 28% | 2.09 | 91.3 |
| Routine Maintenance | 80 | 94 | 12.9 | 89 | 16% | 0.09 | 6.7 |
| No Maintenance Required | 94 | 100 | 15.8 | 97 | 19% | 0.00 | 0.0 |
| | Accepted A | sphalt Roads | 82.2 | | Total | 12.45 | |
| | Private Roa | ds | 19.7 | | | | I. |

11.4

1.5

114.8

State Roads

Total Roads

Gravel Roads

Addressing the Roads / Multi Year Plan / No RSR Migration

- Paving Plan prioritizes RSR<65 (Major and Minor Rehabilitation) in the first four years.
- Some prioritization of selected roads where RSR>65, however most of the work on the fair and good roads to be done in FY 29 and beyond.
- Cost estimate assumes that there is **no RSR migration for the good roads** while the high priority roads are addressed (i.e. the 15.8 miles of roads requiring no maintenance today).

Cost Estimates for Paving by Fiscal Year

| | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 | FY 30 | FY 31 | FY 32 | Total |
|--------------------------|-------------|-------------|-------------|-------------|-------------|----------|-------|-------|--------------|
| Major Rehabilitation | \$3,577,237 | \$2,671,462 | \$1,461,020 | \$348,066 | | | | | \$8,057,785 |
| Minor Rehabilitation | \$501,145 | \$331,525 | \$284,373 | \$1,095,867 | | | | | \$2,212,911 |
| Preventative Maintenance | \$553,129 | | \$87,973 | \$62,869 | \$1,390,998 | | | | \$2,094,968 |
| Routine Maintenance | | | | | | \$87,683 | | | \$87,683 |
| No Maintenance | | | | | | | | | \$0 |
| Total | \$4,631,510 | \$3,002,987 | \$1,833,367 | \$1,506,802 | \$1,390,998 | \$87,683 | | | \$12,453,347 |

| RSR (weigthed) | 25.2 | 44.6 | 49.7 | 50.3 | 69.8 | 88.9 | 100.0 | 100.0 |
|-----------------------|------|------|------|------|------|------|-------|-------|
| Avg. RSR (unweigthed) | 35.3 | 41.8 | 46.3 | 54.0 | 68.7 | 93.8 | 100.0 | 100.0 |

Coverage Amount in Miles by Fiscal Year

| | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 | FY 30 | FY 31 | FY 32 | Total |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Major Rehabilitation | 7.5 | 5.4 | 2.8 | 0.7 | | - 3 | | | 16.3 |
| Minor Rehabilitation | 1.5 | 2.1 | 1.7 | 6.0 | | | | | 11.2 |
| Preventative Maintenance | 3.6 | | 1.1 | 0.7 | 17.6 | | | | 22.9 |
| Routine Maintenance | | | | | | 12.9 | | | 12.9 |
| No Maintenance | | | | | | | | | 15.8 |
| Total | 12.5 | 7.4 | 5.5 | 7.4 | 17.6 | 12.9 | | | 79.0 |

Does not include 3.2 miles of road covered by state grant

Addressing the Roads / Multi Year Plan / RSR Migration

- Paving Plan prioritizes RSR<65 (Major and Minor Rehabilitation) in the first four years.
- Some prioritization of selected roads where RSR>50, however most of the work on the fair and good roads to be done in FY 29 and beyond.
- Cost estimate assumes that the good road conditions deteriorate at a conservative rate of 1.5 RSR per year; this will add approximately \$1.8m in today's dollars to the overall project as many of the good roads will require additional maintenance in FY 29 and FY 30.

Cost Estimates for Paving by Fiscal Year

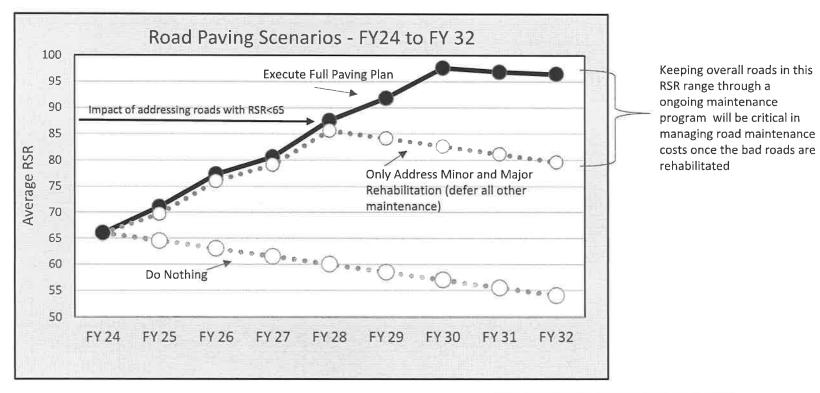
| | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 | FY 30 | FY 31 | FY 32 | Total |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|-----------|------------------|
| Major Rehabilitation | \$ 3,577,237 | \$2,671,462 | \$ 1,461,020 | \$ 348,066 | / | | | | \$ 8,057,785 |
| Minor Rehabilitation | \$ 501,145 | \$ 331,525 | \$ 284,373 | \$1,095,867 | \$ 1,700,000 | | | | \$ 3,912,911 |
| Preventative Maintenance | \$ 553,129 | | \$ 87,973 | \$ 62,869 | | \$ 1,136,000 | | | \$ 1,839,970 |
| Routine Maintenance | | | | 7, | | \$ 219,000 | \$ 125,300 | \$ 74,100 | \$ 418,400 |
| No Maintenance | | | | | | | | | \$ 11,11 |
| Total | \$ 4,631,510 | \$ 3,002,987 | \$ 1,833,367 | \$ 1,506,802 | \$ 1,200,000 | \$ 1,355,000 | \$ 125,300 | \$ 74,100 | \$ 14,229,066 |

Coverage Amount in Miles by Fiscal Year

| | FY 25 | FY 26 | FY 27 | FY 28 | FY 29 | FY 30 | FY 31 | FY 32 | Total |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|-------|------------|
| Major Rehabilitation | 7.5 | 5.4 | 2.8 | 0.7 | | | | | 16.3 |
| Minor Rehabilitation | 1.5 | 2.1 | 1.7 | 6.0 | 10.0 | | | | 21.2 |
| Preventative Maintenance | 3.6 | | 1.1 | 0.7 | | 14.2 | | | 19.5 |
| Routine Maintenance | | | | | | 21.9 | 12.5 | 7.4 | 21.9 |
| No Maintenance | | | | | | | | | Carlo Face |
| Total | 12.5 | 7.4 | 5.5 | 7.4 | 10,0 | 36.1 | 12.5 | 7.4 | 78.9 |

Impact of Paving Plan on RSR

- Addressing the roads requiring major (RSR < 50) and minor (50 < RSR < 65)
 rehabilitation will have a significant impact on the overall road rating for the town.
- Avoiding large costly repairs will require an annual and properly funded maintenance program that becomes a permanent fixture in the capital budget.



Comparison with Beta Group February 2020 Report

- Overall RSR has not changed materially from the February 2020 report by Beat Group; significant reduction (7.5m) in roads requiring Minor Rehabilitation.
- Local Roadway conditions remained stable with RSR reductions observed in Collector and Cul de Sac / Dead End roads.

Beta Group – October 2023

| Road Conditions | Low RSR Band | High RSR Band | Length (Miles) | % | Cost (\$m) | Cost/mile (\$,000) |
|--------------------------|-----------------|------------------|-------------------|-------|------------|-----------------------|
| Major Rehabilitation | 0 | 50 | 16.6 | 20% | 8.06 | 487.0 |
| Minor Rehabilitation | 50 | 65 | 14.2 | 17% | 2.21 | 156,2 |
| Preventative Maintenance | 65 | 80 | 22.9 | 28% | 2.09 | 91.3 |
| Routine Maintenance | 80 | 94 | 12,9 | 16% | 0.09 | 6.7 |
| No Maintenance Required | 94 | 100 | 15.8 | 19% | 0.00 | 0.0 |
| | Accepted A | Asphall Roads | 82.2 | Total | 12.45 | |
| | Private Ro | ads | 19.7 | | | |
| | State Road | 1s | 11.4 | | | |
| | Gravel Roa | ads | 1.5 | | | |
| | Total Road | Ís | 114.8 | | | |

| Road Type | Miles | RSR |
|-----------------------|-------|------|
| Collector Roadways | 14.7 | 66.8 |
| Local Roadway | 49.4 | 69.0 |
| Cul de Sac / Dead End | 18.0 | 57.5 |
| Weigthed RSF | 66,1 | |

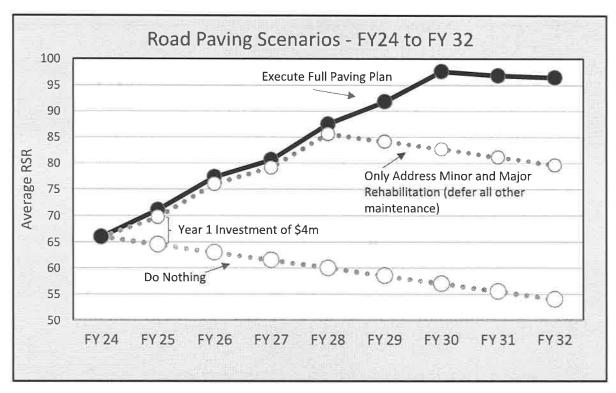
Beta Group - February 2020

| Beta (| Sioup | 1 CDI G | ury Z | 720 | | |
|--------------------------|-----------------|------------------|-------------------|-------|------------|-----------------------|
| | Low RSR Band | High RSR Band | Length (Miles) | % | Cost (\$m) | Cost/mile (\$,000) |
| Major Rehabilitation | 0 | 50 | 15.3 | 19% | 7.97 | 522.2 |
| Minor Rehabilitation | 50 | 65 | 22,7 | 28% | 4,16 | 183,1 |
| Preventative Maintenance | 65 | 80 | 26,6 | 33% | 2,17 | 81.5 |
| Routine Maintenance | 80 | 94 | 7.2 | 9% | 0.05 | 6.6 |
| No Maintenance Required | 94 | 100 | 9.2 | 11% | 0,00 | 0.0 |
| | Accepted As | phalt Roads | 81.0 | Total | 14.35 | |
| | Private Road | ds | 19.7 | | | 51 |
| | State Roads | | 11.4 | 1 | | |
| | Gravel Road | s | 1.5 | | | |
| | Total Roads | | 112.6 | | | |

| Road Type | Miles | RSR |
|-----------------------|-------|------|
| Collector Roadways | 10.6 | 73.0 |
| Local Roadway | 49.8 | 68.6 |
| Cul de Sac / Dead End | 20.7 | 60.8 |
| Weigthed RSR | 67.2 | |

Beta Group February 2020 Scenario Context

- Beta Group Scenario A: Annual investment of \$930K / year for 10 years (\$9.3m) to achieve an aggregate RSR of 70.5
- **Beta Group Scenario B:** Three-year investment of \$2.8m (RSR increase to 67.5) followed by a year 4 investment of \$2.8m to achieve an aggregate RSR of 70.
- Beta Group Scenario C: Three-year investment of \$1.5m (RSR decrease to 65.5) followed by a year 4 investment of \$3.5m to achieve an aggregate RSR of 70.
- Chart Below shows that a Year 1 investment of \$4.0m for Major and Minor Rehabilitation will achieve an agregate RSR of 70; consistent with the Beta Group Scenario analysis performed in February of 2020.



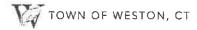
Item 4



Town of Weston Board of Finance

Primer on Available Fund Balance Ratio and Liquidity Ratio using Moody's US Cities and Counties Methodology

February 8, 2024



Overview

- Year-to-date approval of \$975,000 in special appropriations in the current fiscal year prompts this discussion of the consequent impact on relevant credit metrics that Moody's relies upon in determining Weston's long-term issuer rating
- Weston is affirmed as Aaa with a stable outlook in Moody's most recent Annual Comment dated June 7, 2023 (see attachment)

| Date | Date FY 2024 Special Appropriations | | | | |
|----------|--|----|-----|--|--|
| 06/22/23 | BOE Security Initiatives | \$ | 350 | | |
| 11/16/23 | Commission for the Arts | | | | |
| 12/14/23 | DPW Pavement Roller | | | | |
| 01/30/24 | Engine #7 Cash Advance | | 600 | | |
| YTD | YTD FY 2024 Total Special Appropriations | | 975 | | |

 These ratings are based on Moody's revised methodology for rating US cities and counties issued on November 2, 2022²

Aaa obligations are judged to be of the highest quality, subject to the lowest level of credit risk 1



Moody's Methodology Summarized

- Moody's gives a 30%

 analytic weighting to a
 city's financial
 performance and is
 apportioned across two
 ratios:
 - Available FundBalance Ratio (20%)
 - Liquidity Ratio (10%)

US Cities and Counties Scorecard Overview

| Factor | Factor Weighting* | Sub-factor | Sub-factor Weighting |
|-------------------------|-------------------|---|----------------------|
| Economy | 30% | Resident Income (MHI Adjusted for RPP / US MHI)† | 10% |
| | | Full Value per Capita (Full Valuation of Tax Base / Population) | 10% |
| | | Economic Growth (Difference Between Five-Year Compound Annual Growth in Real GDP and Five-Year CAGR in Real US GDP) ‡ | 10% |
| Financial Performance | 30% | Available Fund Balance Ratio (Available Fund Balance + Net Current Assets / Revenue) | 20% |
| | | Liquidity Ratio (Unrestricted Cash / Revenue) | 10% |
| Institutional Framework | 10% | ** | 10% |
| Leverage | 30% | Long-term Liabilities Ratio ((Debt + ANPL + Adjusted Net OPEB + Other Long-Term Liabilities) / Revenue)†† | 20% |
| | | Fixed-Costs Ratio (Adjusted Fixed Costs / Revenue) | 10% |
| Total | 100% | | 100% |

Moody's US Cities and Counties Methodology — November 2, 2022



Moody's Rationale for Aaa Rating

- Moody's has historically acknowledged that both of Weston's ratios of liquidity and available fund balances to revenue are weaker than the US medians of Aaa-rated cities
- These metrics have not been a problem for Weston maintaining its Aaa Moody's bond rating
 - Moody's has commented that "Connecticut local governments tend to have financial ratios lower than US medians because they generally derive a majority of revenues from stable property taxes and their financials typically incorporate school operations which are predictable."
- Moody's has also commented on our other strengths⁴, including:
 - Very strong wealth and income profile
 - Healthy tax base
 - Negligible debt burden
 - Low pension liability

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Available Fund Balance Ratio

- Moody's relies upon this ratio as a "useful indication of whether a city's or county's resources would be sufficient to bridge temporary budget imbalances."
- The calculation of Available Fund Balance
 Ratio uses the following elements:
 - A) Available fund balance of governmental funds, including committed, assigned, or unassigned funds
 - B) Net current assets of business-type activities
 - C) Net current assets of internal service funds
 - D) Total revenue

| (A + B + C) | AVAILABLE FUND BALANCE RATIO |
|-------------|---------------------------------|
| (D) | WALLADER GIAD BYTHIAGE IN IIO |

| Sub-Factor | AFB Ratio Rating Criteria | | | | | | |
|------------|---------------------------|----------|--|--|--|--|--|
| Weight | Aaa | Aa | | | | | |
| 20% | ≥ 35% | 25 - 35% | | | | | |

Moody's US Cities and Counties Methodology – November 2, 2022



Available Fund Balance Ratio

- Weston's AFB Ratio, per Moody's, was 26.7% in 2022, below the suggested 35% criteria range for a Aaa rating
- An unofficial calculation of Weston's 2023 AFB Ratio is roughly the same at 26.9%.
- When we subtract year-to-date special appropriations of \$975K, there is a decline in our AFB Ratio to 25.8%

| Algorithm | Available Fund Balance Ratio (\$000s) | 18 | 2022 | | 2023 |
|---------------|--|----|--------|----|--------|
| а | Available Fund Balance | \$ | 23,488 | \$ | 22,649 |
| ь | Net Current Assets (Internal Service Fund) | | 419 | | 419 |
| С | Business Type Activities (Net Unrestricted Current Assets) | | 438 | | 740 |
| d = a + b + c | Total Available Fund Balance & Net Unrestricted Current Assets | \$ | 24,345 | \$ | 23,808 |
| е | Total Revenue | \$ | 91,086 | \$ | 88,663 |
| f=d/e | Available Fund Balance Ratio | (| 26.7% | X | 26.9% |
| g | Special Appropriation for Engine 7 | | | | (600) |
| h | FYTD Prior Supplemental Appropriations | | | | (375) |
| | Revised Total Available Fund Balance & | | | | |
| i = d + g + h | Net Unrestructed Current Assets | | | \$ | 22,833 |
| j=1/e | Revised Available Fund Balance Ratio | | | (| 25.8% |

Sources

Moody's US Cities and Counties Methodology — November 2, 2022 Moody's Annual Comment on Town of Weston - June 7, 2023 Town of Weston Audited Financial Statement June 30, 2023



Liquidity Ratio

- Moody's relies upon this ratio as a measure of financial flexibility. Unrestricted cash is a city's most readily available liquid resource for meeting immediate expenses and liabilities
- The calculation of Liquidity Ratio uses the following elements:
 - A) Governmental funds cash
 - B) Business-type activities and internal service funds cash
 - C) Total revenue

$$\frac{(A + B)}{(C)} = LIQUIDITY RATIO$$

| Sub-Factor | Liquidity Ratio Rating Criteria | | | | | |
|------------|---------------------------------|----------|--|--|--|--|
| Weight | Aaa | Aa | | | | |
| 10% | ≥ 40% | 30 - 40% | | | | |

Moody's US Cities and Counties Methodology - November 2, 2022



Liquidity Ratio

- Weston's Liquidity Ratio, per Moody's, was 34.2% in 2022, below the suggested 40% criteria range for a Aaa rating
- An unofficial calculation of Weston's 2023 Liquidity Ratio shows an improvement to 39.0%, a meaningful increase above last year's ratio

| Algorithm | Liquidity Ratio (\$000s) | 2022 | | 2023 | |
|---------------|---|--------------|-----|--------|---|
| а | Unrestricted Cash & Investments | \$ 31,125 | \$ | 34,548 | |
| ь | Total Revenue | \$ 91,086 | \$ | 88,663 | |
| c=a/b | Liqudity Ratio | 34.2% |) (| 39.0% | D |
| d | Special Appropriation for Engine 7 | | | (600) | |
| е | FYTD Prior Supplemental Appropriations | | | (375) | |
| f = a + d + e | Revised Unrestricted Cash & Investments | | \$ | 33,573 | |
| g = f/b | Revised Available Fund Balance Ratio | | (| 37.9% | |

Sources:

Moody's US Cities and Counties Methodology – November 2, 2022 Moody's Annual Comment on Town of Weston - June 7, 2023 Town of Weston Audited Financial Statement June 30, 2023

When we subtract the approved \$975K special appropriations YTD, including WVFD Engine #7, our
 Liquidity Ratio drops marginally to 37.9% but is still higher than 2022



Endnotes

¹ https://ratings.moodys.com/rating-definitions

² https://www.moodys.com/creditfoundations/US-Cities-and-Counties-Methodology-05E006

³ https://www.moodys.com/research/Town-of-Weston-CT-Annual-Comment-on-Weston-Issuer-Comment--PBM 1271020?cy=asia&lang=en

⁴ Ibid.

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MOODY'S INVESTORS SERVICE

ISSUER COMMENT

7 June 2023

RATING

Issuer Rating 1

Aaa

Stable

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 Asia Pacific
 852-3551-3077

 Japan
 81-3-5408-4100

EMEA

44-20-7772-5454

Town of Weston, CT

Annual comment on Weston

Issuer profile

The Town of Weston is located in Fairfield County in southwestern Connecticut, approximately 25 miles west of New Haven.

Key indicators

Exhibit 1

Weston (Town of) CT

| | 2019 | 2020 | 2021 | 2022 | Aaa Medians |
|---|-------------|-------------|-------------|--|--|
| Economy | | | | | |
| Resident income ratio (%) | 334.0% | 294.9% | 280.4% | N/A | |
| Full Value (\$000) | \$3,418,855 | \$3,197,755 | \$3,184,291 | | \$8,668,233 |
| Population | 10,287 | 10,278 | 10,339 | N/A | |
| Full value per capita (\$) | \$332,347 | \$311,126 | \$307,988 | N/A | |
| Economic growth metric (%) | N/A | -2.6% | -2.3% | N/A | -0.5% |
| Financial Performance | | | | | |
| Revenue (\$000) | \$81,458 | \$86,032 | \$87,679 | The second lives and the second lives are a second lives and the second lives are a second lives and the second lives are a sec | The second second second second |
| Available fund balance (\$000) | \$20,706 | \$21,154 | \$23,267 | | |
| Net unrestricted cash (\$000) | \$24,796 | \$25,653 | \$30,443 | \$31,125 | |
| Available fund balance ratio (%) | 25.4% | 24.6% | 26.5% | 26.7% | |
| Liquidity ratio (%) | 30.4% | 29.8% | 34.7% | 34.2% | 88.4% |
| Leverage | | | | | |
| Debt (\$000) | \$24,907 | \$20,247 | \$15,036 | \$9,794 | the same of the same of the same of |
| Adjusted net pension liabilities (\$000) | \$49,816 | \$63,245 | \$68,126 | \$60,063 | The second second second second second |
| Adjusted net OPEB liabilities (\$000) | \$4,679 | \$3,012 | \$695 | \$1,559 | The second section is a second section of the second section of the second section is a second section of the section of |
| Other long-term liabilities (\$000) | \$1,842 | \$1,881 | \$1,668 | \$1,708 | |
| Long-term liabilities ratio (%) | 99.7% | 102.7% | 97.5% | 80.3% | 263.2% |
| Fixed costs | | | | *** | |
| Implied debt service (\$000) | \$2,201 | \$1,816 | \$1,450 | \$1,055 | |
| Pension tread water contribution (5000) | \$2,681 | \$2,837 | \$2,492 | N/A | A Company of the Comp |
| OPEB contributions (\$000) | \$558 | \$773 | \$759 | \$737 | \$523 |
| Implied cost of other long-term liabilities (\$000) | \$144 | \$134 | \$135 | \$117 | |
| Fixed-costs ratio (%) | 6.9% | 6.5% | 5.5% | 4.8% | 11.6% |

For definitions of the metrics in the table above please refer to the <u>US Cities and Counties Methodology</u> or see the Glossary in the Appendix below. Metrics represented as N/A indicate the data were not available at the time of publication. The medians come from our most recently published <u>US Cities and Counties Median Report</u>.

The Economic Growth metric cited above compares the five-year CAGR of real GDP for Bridgeport-Starnford-Norwalk, CT Metropolitan Statistical Area to the five-year CAGR of real GDP for the US.

Sources: US Census Bureau, Weston (Town of) CT's financial statements and Moody's Investors Service, US Bureau of Economic Analysis

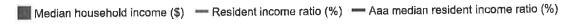
This publication does not announce a credit rating action, for any credit ratings referenced in this publication, please see the issuer/deal page on https://ratings.moodys.com for the most updated credit rating action information and rating history

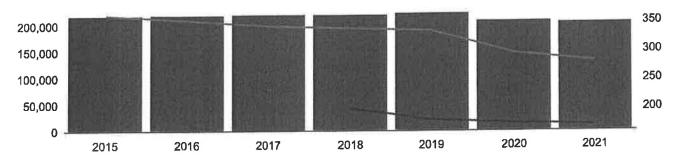
Credit overview

Economy

Exhibit 2

Resident Income





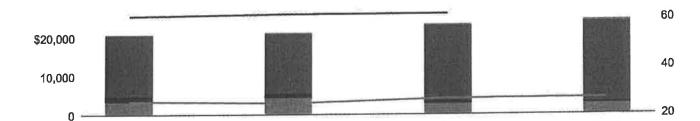
Source: Moody's Investors Service

Financial performance

Exhibit 3
Fund Balance



2020



2021

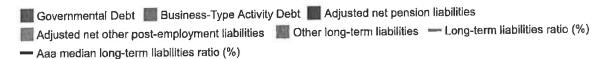
Source: Moody's Investors Service

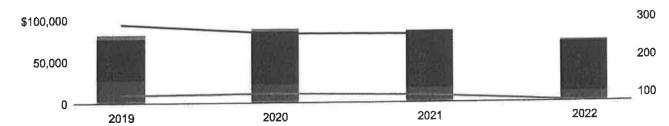
2019

2022

Leverage







Source: Moody's Investors Service

Appendix

Exhibit 5

Key Indicators Glossary

| | Definition | Typical Source* |
|---|--|---|
| Economy | | MILL LIE Consus Bureau American |
| Resident income ratio | Median Household Income (MHI) for the city or county, adjusted for Regional Price Parity (RPP), as a % of the US MHI | Community Survey 5-Year Estimates RPP: US Bureau of Economic Analysis |
| Full value | Estimated market value of taxable property in the city or county | State repositories; audited financial statements; continuing disclosures |
| Population | Population of the city or county | US Census Bureau - American Community Survey 5-Year Estimates |
| Full value per capita | Full value / population | 6- 1.1.7 |
| Economic growth metric | Five year CAGR of real GDP for Metropolitan Statistical Area or county minus the five-year CAGR of real GDP for the US | Real GDP: US Bureau of Economic Analysis |
| Financial performance | | |
| Revenue | Sum of revenue from total governmental funds, operating and non- operating revenue from total business-type activities, and non- operating revenue from internal services funds, excluding transfers and one-time revenue, e.g., bond proceeds or capital contributions | Audited financial statements |
| Available fund balance | Sum of all fund balances that are classified as unassigned, assigned or committed in the total governmental funds, plus unrestricted current assets minus current liabilities from the city's or county's business- type activities and internal services funds | t |
| Net unrestricted cash | Sum of unrestricted cash in governmental activities, business type activities and internal services fund, net of short-term debt | Audited financial statements |
| Available fund balance ratio | Available fund balance (including net current assets from business- type activities and internal services funds) / Revenue | |
| Liquidity ratio | Net unrestricted cash / Revenue | |
| Leverage | | |
| Debt | Outstanding long-term bonds and all other forms of long-term debt across the governmental and business-type activities, including debt of another entity for which it has provided a guarantee disclosed in its financial statements | statements |
| Adjusted net pension liabilities (ANPL) | Total primary government's pension liabilities adjusted by Moody's to standardize the discount rate used to compute the present value of accrued benefits | Investors Service |
| Adjusted net OPEB liabilities (ANOL) | Total primary government's net other post-employment benefit (OPEB) liabilities adjusted by Moody's to standardize the discount rate used to compute the present value of accrued benefits | Audited financial statements; Moody's Investors Service |
| Other long-term liabilities (OLTL) | Miscellaneous long-term liabilities reported under the governmental and business-type activities entries | Audited financial statements |
| Long-term liabilities ratio | Debt + ANPL + ANOL + OLTL / Revenue | |
| Fixed costs | | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 |
| mplied debt service | Annual cost to amortize city or county's long-term debt over 20 years with level payments | Audited financial statements; official statements; Moody's Investors Service |
| Pension tread water contribution | Pension contribution necessary to prevent reported unfunded pension liabilities from growing, year over year, in nominal dollars, if all actuarial assumptions are met | |
| OPEB contribution | City or county's actual contribution in a given period | Audited financial statements |
| mplied cost of OLTL | Annual cost to amortize city or county's other long-term liabilities over 20 years with level payments | Audited financial statements; Moody's Investors Service |
| Fixed-costs ratio | Implied debt service + Pension tread water + OPEB contributions + Implied cost of OLTL / Revenue a literative sources or proxy data may be considered. For more detailed definitions o | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |

^{*}Note: If typical data source is not available then alternative sources or proxy data may be considered. For more detailed definitions of the metrics listed above please refer to the US City and Counties Methodology.

Source: Moody's Investors Service

Endnotes

1 Issuer Rating reflects the government's ability to repay debt and debt-like obligations without consideration of any pledge, security or structural features. In some circumstances, credit characteristics are sufficient to result in a GO bond rating that is higher than the Issuer Rating. Local governments with Moody's rated debt outstanding will have separate ratings detailed by security pledge on their Moody's.com issuer page and credit opinions explaining our credit view for each rating.

Item 5

General Fund Year End Highlights FY 2023-24

Revenue

- Tax Revenue estimated at \$119k higher than budget due to an estimated favorable collection on the current levy compared to budget of .15%, as well as abatement and deferment program actuals coming in less than budget. Delinquent taxes and interest trending \$100k below budget.
- Investment Income is \$675k higher than budget due to continuing short term yields above 5%.
- Town Clerk receipts and building permits higher by \$285k based upon actual through December.
- State revenue reflects the receipt of funds through the state's municipal revenue sharing program (\$262k), the second year in a row that towns are receiving such funding. The Town has also recently received approval from FEMA for reimbursement of costs associated with Tropical Storm Isaias for approximately \$240k.

Expenditures

- General Administration reflects a forecast surplus of \$28k due primarily to the Administrative Floater position being essentially eliminated, recognizing the hiring of a full time Administrative Assistant in DPW.
- Health Insurance forecasted at \$80k less than budget due primarily to less employees and volunteers currently on our health plan.
- Pension reflects a significant surplus of \$235k due to the state reducing employer MERS contribution rates after the Town budget was adopted.
- Police Department is overall projected to be close to budget as a modest deficit in overtime will be offset by modest surpluses in other accounts.
- Public Works is reflecting a deficit on overall budget operations of (\$28.5k) primarily due forecasted deficits in road paving and vehicle maintenance. Other line items reflect modest surpluses which help offset this.
- School/Town Water reflects a deficit of (\$29k) due to additional work related to PFAS and testing at the schools.
- Selectmen's budget reflects a \$246,367 surplus compared to the revised budget primarily due to the pension surplus.
- The capital budget forecast includes supplemental appropriations of \$972,175.
- Board of Education reflects a surplus of \$308k based on their recent update.

Fund Balance

O Unassigned fund balance is estimated at \$17,994,062 (22.6% of the FY 24 budget, with the % of the FY 25 budget to be determined). Note that this reflects the Town spending all of the Land Mobile Radio \$4.5 million supplemental appropriation. The Town may not require utilizing the entire \$4.5 million as we have applied for grant funding in the amount of \$1.5 million.

Town of Weston FY 2023-24 Budget Report

| | 2022-23 Actuals | 2023-24 Original Budget | Additions, (Deletions), Transfers | Final Revised Budget | Estimated Actual | Variance From Original Budget | Variance From Revised Budget |
|--|--------------------|-------------------------------|---|-------------------------|---------------------|--|--|
| REVENUES | | | | | 4 | | |
| TAX COLLECTIONS | | | | | | 114,780,00 | 114,788.00 |
| CURRENT TAXES | 76,071,820 | 76,300,212 | | 76,300,212 | 76,415,000 | (65,000.00) | (65,000.00) |
| BACK TAXES | 425,976 | 450,000 | | 450,000 | 385,000 | (35,000.00) | (35,000.00) |
| INTEREST/PENALTIES | 284,004 | 275,000 | | 275,000 | 240,000 | 40.000.00 | 40,000,00 |
| SUPPLEMENTAL AUTO TAX | incl. above | 650,000 | | 650,000 | 690,000 | 82.448.00 | 62,449.00 |
| ELDERLY TAX RELIEF | (384,323) | (431,500) | | (431,500) | (369,052) | 1,500,00 | 1,508.00 |
| FIRE/EMS ABATEMENT | (71,631) | (78,000) | | (78,000) | (76,492) | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 118,744,00 |
| TOTAL TAX COLLECTIONS | 76,325,846 | 77,165,712 | | 77,165,712 | 77,284,456 | 118,744,60 | 170,745,00 |
| DEPARTMENTAL RECEIPTS | | | | | 4 550 000 | 675,000.00 | 675,000,00 |
| INVESTMENT INCOME | 933,395 | 875,000 | | 875,000 | 1,550,000 | 160,000,00 | 160,000,00 |
| BUILDING DEPARTMENT | 434,807 | 290,000 | | 290,000 | 450,000 | 125.000.00 | 125,000,00 |
| TOWN CLERK | 667,272 | 525,000 | | 525,000 | 650,000 | (1,000.00) | The state of the s |
| POLICE | 4,012 | 4,000 | | 4,000 | 3,000 | 1111 6 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | A CONTRACTOR OF THE PARTY OF TH |
| ZBA HEARING FEES | 304 | 1,000 | | 1,000 | 400 | (600.00) | 2 000 00 |
| PLANNING AND ZONING | 14,010 | 18,000 | | 18,000 | 20,000 | 2,000.00 | 2,000.00 |
| CONSERVATION COMM. | 7,386 | 8,000 | | 8,000 | 10,000 | 2.000.00 | 0.00 |
| SELECTMAN'S OFFICE | 935 | 600 | | 600 | 600 | 0.00 | The second second second |
| ASSESSOR COPIES | 79 | 200 | | 200 | 200 | 0,00 | 0.00 |
| PUBLIC LIBRARY | 5,141 | 2,600 | | 2,600 | 4,000 | 7,400.00 | 1,400,00 |
| POLICE SPECIAL DUTY ADMIN FEES | 26,142 | 16,000 | | 16,000 | 20,000 | 4,000.00 | 4,000 00 |
| MISCELLANEOUS | 73,941 | 15,000 | | 15,000 | 15,000 | 0.00 | 0.00 |
| MISCELLANEOUS BOE | 53,177 | | | • | | 0.00 | 0.00 |
| SALE OF ASSETS (AUCTION) | 6,880 | - 1 | | | 8,430 | 8,430.00 | 3,430,00 |
| TELECOMMUNICATIONS TAX | 23,498 | 20,500 | | 20,500 | 20,500 | 0,00 | 0.00 |
| ANIMAL CONTROL FEES | 6,956 | 9,000 | | 9,000 | 8,000 | (1,000,00) | |
| BOOSTER BARN REPAYMENT | 8,631 | | | | | 0.00 | 0.00 |
| DEPARTMENTAL/MISC. RECEIPTS | 2,266,566 | 1,784,900 | | 1,784,900 | 2,760,130 | 975,230.00 | 975,230.00 |
| STATE GRANTS | + | | | | | 0,00 | 0.00 |
| ELDERLY TAX RELIEF LOCAL | 4,982 | 4,000 | | 4,000 | 4,000 | THE RESERVE OF THE PARTY OF THE | 37,531,00 |
| GENERAL EDUCATION - ECS | 213,171 | 263,792 | | 263,792 | 301,323 | 37,531.00 | 0.00 |
| TOWN ROAD AID | 251,097 | 251,184 | | 251,184 | 251,184 | 0,00 | 0.00 |
| LOCIP | 66,260 | 65,918 | | 65,918 | 65,918 | 0.00 | 0.00 |
| MOTOR VEHICLE MILL RATE CAP REIMBURSE, | 61,373 | 88,245 | | 88,245 | 88,245 | 0.00 | 0.00 |
| OTHER/MISCELLANEOUS | 2,157 | 5,500 | | 5,500 | 5,500 | 0,00 | and the second s |
| COVID and STORM REIMBURSEMENTS FEMA | 2,510 | | | | 240,000 | 240,000,00 | A PROPERTY OF THE PARTY OF THE |
| MUNICIPAL REVENUE SHARING | 202,577 | - | | | 262,137 | 262,137.00 | And the second s |
| MUNICIPAL STABILIZATION GRANT | 70,181 | 70,181 | | 70,181 | 70,181 | 0.00 | A |
| STATE GRANTS | 874,308 | 748,820 | | 748,820 | 1,288,488 | 539,668.00 | 539,688.00 |
| TOTAL REVENUES | 79,466,720 | 79,699,432 | | 79,699,432 | 81,333,074 | 1,633,642 | 1,633,64 |

Town of Weston FY 2023-24 Budget Report

| | | 2023-24 | | ditions, | | | Variance | Variance From Revised |
|--|-------------|--------------|----------------------|-----------|---------------|----------------|--|--|
| | 2022-23 | Original | | letions), | Final Revised | Estimated | From Original | Budget |
| | Actuals | Budget | Tra | risters | Budget | Actual | Budget | Buager |
| EXPENDITURES | | | | | | | | |
| GENERAL GOVERNMENT | | | | | 771 000 | 000.000 | 28,088.00 | 26,090,00 |
| Administration | 744,367 | 721,088 | | | 721,088 | 693,000 | 20,000,00 | 20,000,00 |
| General Administration | | -210100-0000 | | | ******* | F47 700 | 0.00 | 0.00 |
| Social Security | 497,116 | 517,700 | 1 | | 517,700 | 517,700 | 235,300.00 | 235,300,00 |
| Pension | 1,236,316 | 1,421,300 | | | 1,421,300 | 1,186,000 | 79.850 00 | 79,880,00 |
| Health Insurance | 2,327,010 | 2,454,860 | | | 2,454,860 | 2,375,000 | And the second s | 4,609.00 |
| Other Insurances | 394,551 | 444,608 | | | 444,608 | 440,000 | 4,508,00 9,913.00 | 8,913.00 |
| All Other | 391,195 | 441,913 | | | 441,913 | 433,000 | 329,591,00 | 328,681,00 |
| General Administration | 4,846,188 | 5,280,381 | | - | 5,280,381 | 4,951,700 | 6,105.00 | £,106.00 |
| Information Services | 184,651 | 256,106 | | | 256,106 | 250,000 | 0.00 | 0.00 |
| Probate Court | 4,037 | 4,658 | | | 4,658 | 4,658 | 0.00 | 0.00 |
| Elections/Registrars | 65,539 | 81,706 | | • | 81,706 | 81,706 | 0.00 | 0,00 |
| Board of Finance | 57,800 | 59,000 | | | 59,000 | 59,000 | | 0.00 |
| Assessor | 181,914 | 185,319 | | | 186,319 | 186,319 | 0,00 | 0.00 |
| Board of Tax Review | 400 | 1,100 | | | 1,100 | 1,100 | 0,00 | 0.00 |
| Tax Collector | 124,083 | 133,005 | | | 133,005 | 133,005 | 0.00 | 0.00 |
| Legal | 315,390 | 246,000 | | | 246,000 | 246,000 | 0,00 | |
| Town Clerk | 163,281 | 174,243 | | | 174,243 | 174,243 | 0.00 | 0.00 |
| Land Use | 432,056 | 443,513 | | | 443,513 | 458,000 | (14,487.00) | |
| Total General Government | 7,119,706 | 7,587,119 | | | 7,587,119 | 7,238,731 | 343,383,00 | 348,389,00 |
| restant of the supervision of th | | | | | | | | |
| PUBLIC SAFETY | | | | | | | | |
| Police Services | | | | | | | - 25102775 | 0.070.00 |
| Regular Wages | 2,042,701 | 2,076,372 | | | 2,076,372 | 2,070,000 | 6,372.00 | 6,372,00 |
| Overtime | 232,860 | 224,794 | | | 224,794 | 235,000 | (10,206.00) | |
| All Other | 345,984 | 366,005 | | | 366,005 | 359,000 | 7,005.00 | 7,005.00 |
| Police Services | 2,621,545 | 2,667,171 | | | 2,667,171 | 2,664,000 | 3,171.00 | 3,171.00 |
| Volunteer Fire Dept. | 292,849 | 305,321 | - | R | 306,321 | 304,000 | 2,321,00 | 2,321.00 |
| Fire Marshal | 71,820 | 70,576 | | | 70,576 | 70,576 | 0.00 | 0.00 |
| Animal Control | 72,521 | 96,681 | | | 98,681 | 121,000 | (24,319.00) | |
| Communication Center | 262,175 | 315,975 | | | 315,975 | 310,000 | 5.975.00 | 5,975.00 |
| Total Public Safety | 3,320,910 | 3,456,724 | - | | 3,456,724 | 3,469,576 | (12,652,00) | (12,852.00 |
| Total Public Salety | 3,020,310 | 0,700,747. | | | | | | |
| DUDI 16 WORKS | | | | | + | | | |
| PUBLIC WORKS | | | - | | 1 | | | |
| Public Works - Highway | 973,904 | 997,065 | | | 997,065 | 990,000 | 7,069 00 | 7,085,00 |
| Salaries | | 211,629 | | | 211,629 | 195,000 | 15,629,00 | 16,629,00 |
| Snow Removal Expenses | 123,105 | | | | 562,500 | 597,500 | (35,000.00) | (35,000,00 |
| Road resurfacing | 564,839 | 562,500 | 1 | | 197,108 | 195,000 | 2,108.00 | |
| Gen Maintenance/Other Contractual | 212,979 | 197,108 | - | | 240,680 | 260,000 | (19,320.00) | The second secon |
| All Other | 235,370 | 240,680 | 1-1 | - | 2,208,982 | 2,237,500 | (28,518.00) | 4 de la companya del la companya de |
| Public Works - Highway | 2,110,197 | 2,208,982 | - | - | | 112,000 | 0.00 | |
| Tree Warden | 106,177 | 112,000 | | | 112,000 | | (29,705.00 | THE RESERVE OF THE PARTY OF THE |
| Solid Waste Disposal | 77,553 | 55,295 | - | | 55,295 | 85,000 | (58,223,00 | The second section of the second section of the second section of the second section s |
| Total Public Works | 2,293,927 | 2,376,277 | | | 2,376,277 | 2,434,500 | (50,223,00, | [50,225.00 |
| | | | | | | | | - |
| HEALTH, CULTURE & WELFARE | | | | | | 404 564 | 0.00 | 0.00 |
| Westport/Weston Health District | 216,904 | 222,326 | | | 222,326 | 222,326 | 0.00 | 4 |
| Emergency Med. Comm. Service | 15,449 | 15,763 | | | 15,763 | 15,763 | | |
| Regional Paramedic | 140,344 | 157,107 | | | 157,107 | 157,107 | 0.00 | |
| Weston Water Utility | 51,684 | 22,856. | | | 22,866 | 22,866 | 0.00 | |
| School/Town Water Supply | 80,366 | 44,033 | | | 44,033 | 73,000 | (29,967.00) | |
| Social Services | 126,355 | 152,167 | | - | 152,167 | 164,000 | (11,833.00 | |
| Youth Services Department (transferred to Recreation) | 1,155 | - | | • | | | 0,00 | |
| Senior Center/Comm. for the Elderly | 222,241 | 223,320 | | A) | 223,320 | 223,320 | 0.00 | |
| Public Library | 532,796 | 607,531 | | | 607,531 | 600,000 | 7,531,00 | |
| Recreation Department | 486,988 | 504,323 | | | 504,323 | 502,000 | 2,323,00 | |
| Total Health, Culture & Welfare | 1,874,282 | 1,949,436 | | - | 1,949,436 | 1,980,382 | (30,946.00 | (30,946.00 |
| Internedia, Sunure & Present | 1,074,202 | 1,575,100 | | | | | | |
| TOTAL SELECTMANS BUDGET | 14,608,825 | 15,369,556 | | • | 15,369,556 | 15,123,189 | 245,367,00 | 246,357,00 |
| Debt Species | | | | | | | | |
| Debt Service | 271,395 | 127,825 | | | 127,825 | 127,825 | 0.00 | |
| Interest | 5,260,000 | 2,840,000 | | | 2,840,000 | 2,840,000 | 0.00 | |
| Principal Sala Office | (1,143,750) | + 1 | | | 7614362777 | HITCHIA MONOCO | 0.00 | 0.00 |
| Property Sale Offset | 4,387,645 | 2,967,825 | | | 2,967,825 | 2,967,825 | | |
| Debt Service | 4,307,043 | 2,401,020 | | | -95.516.65 | - All askadia | | |
| Board of Education | 55,361,792 | 57,845,055 | | | 57,945,055 | 57,637,118 | 307,937,00 | 307,937.0 |
| W 9 1 W 40 | 2 404 694 | 2 446 006 | - | 972,175 | 4,389,171 | 4,389,171 | (972,175.00 | 0.00 |
| Capital Outlay | 2,481,071 | 3,416,996 | | 312,113 | Thought C.I. | 4,500,000 | (4,500,000.00 | |
| Land Mobile Radio Project TOTAL EXPENDITURES | 76,839,333 | 79,699,432 | - | 972,175 | 80,671,607 | 84,617,303 | (4,917,871 | |
| | | | | | | | | August 1977 State of the Control of |

Town of Weston FY 2023-24 Budget Report

| | 2022-23 Actuals | 2023-24 Original Budget | Additions, (Deletions), Transfers | Final Revised Budget | Estimated Actual | Variance From Original Budget | Variance From Revised Budget |
|--|--------------------|-------------------------------|---|-------------------------|---------------------|-------------------------------------|------------------------------------|
| ND BALANCE ANALYSIS: | | | | 771477377 | 40 770 004 | | |
| FUND BALANCE 6/30/2022,2023 | 18,657,924 | 16,778,291 | | 16,778,291 | 16,778,291 | | |
| TOTAL REVENUES | 79,466,720 | 79,699,432 | - | 79,699,432 | 81,333,074 | 1,533,542.00 | 1,633,642.00 |
| REVENUES MINUS EXPENDITURES | 2,627,387 | | (972,175) | (972,175) | (3,284,229) | 1,633,642.00 | 1,633,642.00 |
| SUBTOTAL | 21,285,311 | 16,778,291 | (972,175) | 15,806,116 | 13,494,062 | | |
| PLUS/MINUS: Various Estimales and Adjust. | 21/200,011 | 19,7,9,20 | *************************************** | HARRY THE THE | | | |
| Other Changes in Reserves | (375,209) | | | | | | |
| | 16,500 | | | | | | |
| BOE non-lapsing account | 140,031 | | | | - T | | - |
| Encumbrance Release (net) | 211,658 | | | | 4 500 000 | | |
| Committed for LMR Project | (4,500,000) | | | | 4,500,000 | | - |
| UNASSIGNED FUND BALANCE 6/30/23,24 | 16,778,291 | 16,778,291 | | | 17,994,062 | 1,215,771.00 | |
| XT YEAR PRO FORMA TOTAL BUDGET | 79,699,432 | | | | 82,178,942 | | |
| NO BALANCE AS % OF CURRENT YEAR BUDGET | | | | | 22,6% | | |
| 2012 300 11 11 11 11 11 11 11 11 11 11 11 11 1 | 21.1% | | | | | 22,6% 21.9% | |

Item 7

Board of Finance Special Meeting January 11, 2024 6:30 PM Meeting held remotely

Call to Order: Board of Finance Chair Michael Imber called the meeting to order at 6:35pm. Also in attendance were Christopher Bryant, Theresa Brasco, Jeffrey Farr, Amy Gare, Jeffrey Goldstein, Finance Director Rick Darling and Clifton, Larson & Allen, Leslie Zoll. Late to the meeting was noted for Vice Chair Rone Baldwin.

Discussion/decision regarding the appointment of the Chairperson and Vice Chairperson of the Board of Finance. Ms. Gare nominated Mr. Imber for Chairman. Absent any additional nominations or discussion, a vote was taken, all in favor. Motion passes unanimously. Ms. Brasco nominated Mr. Farr for Vice Chairman. Absent any other nominations or discussion, a vote was taken. All in favor. Motion passes unanimously.

Presentation of the fiscal year 2022-23 financial audit. Leslie Zoll, Partner, Clifton Larson Allen (CLA). Mr. Imber introduced Leslie Zoll from CLA who gave a review of the 2022-2023 financial audit summary. Ms. Zoll reviewed a presentation of the Executive Summary as well as financial statements, and the federal and state single audit. No compliance findings or significant deficiencies were reported. A financial overview statement including total assets, total liabilities and total net positions were reviewed. Governmental funds highlights were reviewed in the General Fund, ARPA fund, and Communications Tower Fund. Proprietary Funds net position was discussed. Ms. Zoll discussed fiduciary funds for OPEB and the Private Purpose Trust Fund. Ms. Zoll discussed that property tax collections are still strong at 99% and the general fund unassigned fund balance is 22.2% of the total fund expenditures. MERS pension liability of \$23,374,897 from \$12,056,186 discussed due to a number of actuarial factors as well as market conditions of the fund in total. Net OPEB obligation of \$200,728 - it is down from last year. Mr. Imber asked for further detail on how the MERS pension liability has increased. Ms. Zoll discussed that it is largely driven by performance in the invested assets that the State manages and it is being reflected across all municipalities. Mr. Imber discussed the shift in unfunded liability in CMERS as well for the increase and shared liability.

Ms. Zoll reviewed the Federal and State Single Audit. No deficiencies or weaknesses noted in internal controls over major programs.

Ms. Zoll discussed recommendations for capital outlay reconciliation and revenue recognition.

In closing, Mr. Imber thanked Mr. Baldwin for his past year of service as BOF Vice Chair. Mr. Baldwin expressed his appreciation and explained that due to time

commitments it is in his best interest to discontinue as Vice Chair and supports Mr. Farr as Vice Chair and will remain on the Board of Finance.

Approval of minutes from the November 21st special meeting and December 14th regular meeting. Mr. Imber called for a motion to approve the November 21st revised special meeting minutes. Motion made by Ms. Brasco, seconded by Ms. Gare. Mr. Farr abstained. Motion carries 4-0. No votes taken by Mr. Goldstein and Mr. Bryant due to early departure from the meeting during agenda item 2. Mr. Imber called for a motion to approve the December 14th regular minutes. Motion made by Mr. Baldwin, seconded by Mr. Farr. Motion carries.

Adjournment. Mr. Imber called for a motion to adjourn. Ms. Gare made the motion, seconded by Ms. Brasco. All in favor. Motion passes unanimously. Meeting adourned at 7:10 pm.

Minutes Submitted By: Shawn Amato, Recording Secretary